



The Pakistan Credit Rating Agency Limited

AGP LIMITED

INSTRUMENT RATING REPORT

	INITIAL [JUL-17]	PRELIMINARY [MAY-17]	REPORT CONTENTS
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JULY 2017

About the Sukuk

- AGP Limited (AGP) has issued (Jun'17) a privately placed and secured Sukuk of ~PKR 2.5bln in order to refinance its long-term debt.
- With a tenor of 5 years, the Sukuk's principal and profit (3MK+1.3%) will be paid in 20 equal quarterly installments, starting from the 3rd month of issue date (Sep'17).
- The instrument, initially, is secured with a ranking charge which will be upgraded to first pari passu charge over all present and future non-current assets (~PKR 3.1bln) of AGP and Aspin Pharma (associate).
- AGP's management is committed to maintain sufficient liquidity for the instrument.

Profile and Ownership

- AGP is an public unlisted pharmaceutical company, operating in Pakistan since 1989
- With manufacturing facilities located at S.I.T.E. Karachi, AGP manufactures and markets branded generics related to Gynea, Paeds and Internal Medicine, as well as marketing and sales of licensed products having international affiliation.
- Product portfolio comprises over 110 variants of 49 products, including star products such as 'Ceclor', 'Rigix', 'Osname', and recently launched 'MyHep'.
- Majority owned by OBS Group (OBS) (69%), followed by strategic partners: Muller & Phipps (M&P), Baltoro Growth Fund (BGF) and JS Bank.
- OBS Group, ranked 9th in Pakistan's pharma industry (1QCY17) has entered into strategic alliances and acquisitions with international partners.
- AGP Limited is an outcome of a merger, in Dec15, of three companies: (i) Appollo Pharma (Appollo), ii) AGP Private Limited (AGPP) and iii) AGP Healthcare Private Limited (AGPH). Appollo, an SPV, is the surviving entity renamed as AGP Limited.

Governance and Management

- The company is governed by a seven-member board of directors comprising five representatives of OBS Group, and one each of M&P and BGF.
- The Chairman, Mr. Tariq Moinuddin - the brains and owner of OBS Group - is a qualified CPA having over 30 years of domestic and international experience, including 18 years in pharmaceutical industry.
- MD & CEO, Ms. Nusrat Munshi, joined AGP in 2007 as Director Finance. She has 26 years of experience; a decade in the pharmaceutical industry. She is assisted by experienced management team having long association with AGP.

Performance

- In CY16, topline (PKR 4,206mln) grew by 12% YoY; market share of ~1.2%.
- Superior core margins (gross: 59%, operating: 38%) on the back of (i) procurement of APIs at comparatively lower cost in bulk quantities majorly from India and China, and (ii) lower factory overheads due to operational efficiencies.
- Lower finance costs (CY16: PKR 361mln, CY15: PKR 515mln) helped bottomline increase to PKR 1,087mln, with net margin rising to ~26% (CY15: ~17%).
- Product concentration risk; top 5 products comprise ~55% of total sales.
- During 3MCY17, AGP's revenues amounted to PKR 1,164mln, up 3.3% YoY. Business margins remained strong while savings in finance costs helped bottomline increase ~22% YoY to PKR 332mln.

Business Strategy

- AGP is positioned to derive benefits from group synergies in the form of (i) bulk discounts for suppliers of raw materials, (ii) better bank relationship, and (iii) strength-wise parking of products.
- Recent change of distributor, to M&P, is expected to increase outreach on the back of better experience of distributor, wider branch network, and superior technology.
- Five new products were launched in CY16, with more in the pipeline.

Financial Risk

- Working capital requirements are largely met via internal sources, as against short-term financing, providing comfort to financial risk profile.
- Net cash cycle is better than peers, indicating strong working capital management.
- Borrowings largely comprise long-term debt procured by Appollo to finance the acquisition of AGPP and AGPH; PKR ~2.8bln outstanding at end-Mar17.
- Though AGP's free cash flows (FCFO) are strong, debt service coverage remains adequate (end-Mar17: 1.2x) owing to size of principal and interest repayments. Going forward, debt servicing will improve due to an eased repayment structure.

RATING RATIONALE

The ratings reflect AGP's strong business fundamentals. The pharmaceutical industry has witnessed a high rate of sustained growth over the years. Cost-efficiencies as well as demand inelasticity are benefiting the industry players. While product pricing has been a challenge, the new CPI-linked pricing criteria has allowed an increase in prices with respect to inflation, indicating a positive sign going forward. At the same time, AGP's core profitability is strong; any downward revision in margins must remain range-bound. Cash flows - strong and sizeable - are adequate to service the debt initially procured by the incumbent sponsors - OBS Group - to acquire the company in 2014. With the recent debt re-profiling, debt servicing ability would improve further. The presence of OBS Group in the pharmaceutical sector provides strength, in the form of group synergies, to AGP's positioning within the industry. Furthermore, the management is committed to maintain sufficient liquidity for the Sukuk.

KEY RATING DRIVERS

The ratings are dependent on continued sustainability of profits and market share. Adequacy of cash flows and availability of alternative resources to make debt-related payment remains important as well. Meanwhile, compliance with internally-defined leveraging metrics is a pre-requisite. Moreover, the instrument rating is dependent upon upholding of all major covenants.

INDUSTRY SNAPSHOT

Pharmaceutical Industry in Pakistan comprises 672 players, of which 27 are multinationals (MNCs) having 34% market share. The market is dominated by top 9 players (43% market share). MNCs are taking exit from Pakistan due to pricing issues. CPI-linked pricing criteria, notified in Jul-16, allowed the industry to increase drug prices with respect to inflation, indicating a positive sign going forward.



AGP Limited	PKR mln			
BALANCE SHEET	31-Mar-17	31-Dec-16	31-Dec-15	31-Dec-14
	3M	CY	CY	May-Dec14 (consolidated)
Non-Current Assets	6,837	6,804	6,801	6,809
Current Assets	1,639	1,709	1,546	1,007
Total Assets	8,476	8,513	8,347	7,817
Shareholder's Equity	4,609	4,277	3,190	2,547
Debt	3,048	3,391	4,484	4,462
Other Liabilities	819	845	673	808
Total Liabilities & Equity	8,476	8,513	8,347	7,817
INCOME STATEMENT	31-Mar-17	31-Dec-16	31-Dec-15	31-Dec-14
Turnover	1,164	4,206	3,748	1,453
Gross Profit	706	2,460	2,162	842
Other Income	(21)	(60)	(49)	(344)
Financial Charges	(70)	(361)	(515)	(266)
Net Income	332	1,087	643	(253)
Cashflow Statement	31-Mar-17	31-Dec-16	31-Dec-15	31-Dec-14
Free Cashflow from Operations (FCFO)	419	1,418	1,106	(306)
Net Cash changes in Working Capital	(141)	43	(22)	91
Net Cash from Operating Activities	126	1,043	506	(230)
Net Cash from Investing Activities	(57)	(106)	(108)	(6,954)
Net Cash from Financing Activities	(343)	(1,094)	10	7,274
Net Cash generated during the period	(274)	(157)	408	90
RATIO ANALYSIS	31-Mar-17	31-Dec-16	31-Dec-15	31-Dec-14
Performance				
Turnover Growth	3.3%	12.2%	50.5% ²	N/A
Gross Margin	60.6%	58.5%	57.7%	58.0%
Growth in Profitability (PAT)	21.7%	69.0%	353.9%	N/A
ROE (based on average Equity during the period)	29.9%	29.1%	22.4%	-21.2%
Coverages				
Debt Service Coverage (times) (FCFO/Gross Interest+CMLTD+Uncovered STB)	1.2	0.9	0.7	-1.2
Capital Structure (Total Debt/Total Debt+Equity)	39.8%	44.2%	58.4%	63.7%

Notes:

1. Consolidated figures as stated (for comparison) in Appollo Pharma Annual Report CY15.
2. For growth calculation, CY14 turnover is prorated based on 7 months' sales of consolidated figures.



STANDARD RATING SCALES & DEFINITIONS

Credit rating reflects forward-looking opinion on credit worthiness of underlying entity or instrument; more specifically it covers relative ability to honor financial obligations. The primary factor being captured on the rating scale is relative likelihood of default.

LONG TERM RATINGS		SHORT TERM RATINGS
AAA	Highest credit quality. Lowest expectation of credit risk. Indicate exceptionally strong capacity for timely payment of financial commitments.	<p>A1+: The highest capacity for timely repayment.</p> <p>A1: A strong capacity for timely repayment.</p> <p>A2: A satisfactory capacity for timely repayment. This may be susceptible to adverse changes in business, economic, or financial conditions.</p> <p>A3: An adequate capacity for timely repayment. Such capacity is susceptible to adverse changes in business, economic, or financial conditions.</p> <p>B: The capacity for timely repayment is more susceptible to adverse changes in business, economic, or financial conditions.</p> <p>C: An inadequate capacity to ensure timely repayment.</p>
AA+ AA AA-	Very high credit quality. Very low expectation of credit risk. Indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.	
A+ A A-	High credit quality. Low expectation of credit risk. The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be vulnerable to changes in circumstances or in economic conditions.	
BBB+ BBB BBB-	Good credit quality. Currently a low expectation of credit risk. The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances or economic conditions are more likely to impair this capacity.	
BB+ BB BB-	Moderate risk. Possibility of credit risk developing. There is a possibility of credit risk developing, particularly as a result of adverse economic or business changes over time; however, business or financial alternatives may be available to allow financial commitments to be met.	
B+ B B-	High credit risk. A limited margin of safety remains against credit risk. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favorable business, and economic environment.	
CCC CC C	Very high credit risk. “CCC” Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon sustained, favorable business or economic developments. “CC” Rating indicates that default of some kind appears probable. “C” Ratings signal imminent default.	
D	Obligations are currently in default.	

<p>Rating Watch Alerts to the possibility of a rating change subsequent to, or in anticipation of, a) some material identifiable event and/or b) deviation from expected trend. But it does not mean that a rating change is inevitable. Rating Watch may carry designation – Positive (rating may be raised, negative (lowered), or developing (direction is unclear). A watch should be resolved within foreseeable future, but may continue if underlying circumstances are not settled.</p>	<p>Outlook (Stable, Positive, Negative, Developing) Indicates the potential and direction of a rating over the intermediate term in response to trends in economic and/or fundamental business/financial conditions. It is not necessarily a precursor to a rating change. ‘Stable’ outlook means a rating is not likely to change. ‘Positive’ means it may be raised. ‘Negative’ means it may be lowered. Where the trends have conflicting elements, the outlook may be described as ‘Developing’.</p>	<p>Suspension It is not possible to update an opinion due to lack of requisite information. Opinion should be resumed in foreseeable future. However, if this does not happen within six (6) months, a suspended rating should be considered withdrawn.</p>	<p>Withdrawn A rating is withdrawn on a) termination of rating mandate, b) cessation of underlying entity, c) the debt instrument is redeemed, d) the rating remains suspended for six months, or e) the entity/issuer defaults.</p>
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Regulatory and Supplementary Disclosure

Name of Issuer
Name of Issue
Sector
Type of Relationship

AGP Limited
 AGP Limited | Sukuk
 Pharmaceuticals
 Solicited

Purpose of the Rating

Independent Risk Assessment

Rating History

Dissemination Date	Rating	Outlook	Action
26-Jul-17	A	Stable	Initial
24-May-17	A	Stable	Preliminary

Instrument Details

Nature of Instrument	Size of Issue (PKR mn)	Tenor (yrs)	Security	Nature of Assets	Investment Agent
Sukuk	PKR 2,448mn	5	First pari-passu charge (hypothecation and mortgage) with 20% margin on all present and future fixed assets of AGP and Aspin Pharma	Land, building, plant and machinery	Bank Islami Pakistan Limited

Amortization Schedule

Refer to Annexure

Related Criteria and Research

Pharmaceutical | Jan-2017

Rating Methodology

Corporate Rating Methodology
 Sukuk Rating Methodology

Rating Analysts

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Rating Team Statement

Rating Procedure

Rating is an opinion on relative credit worthiness of an entity or debt instrument. It does not constitute recommendation to buy, hold or sell any security. The rating team for this assignment does not have any beneficial interest, direct or indirect in the rated entity/instrument.

Disclaimer

Rating Shopping

PACRA maintains principle of integrity in seeking rating business.

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PACRA has adequate mechanism in place ensuring that provision of such services does not lead to a conflict of interest situation with its rating activities

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PACRA monitors all the outstanding ratings continuously and any potential change therein due to any event associated with the rated entity/ issuer, the security arrangement, the industry etc, is disseminated to the market, in a timely and effective manner, after appropriate consultation with the entity/issuer.

PACRA reviews all the outstanding ratings on annual basis or as and when required by any stakeholder (including creditor) or upon the occurrence of such an event which requires to do so.

PACRA initiates immediate review of the outstanding rating(s) upon becoming aware of any information that may be reasonable be expected to result in any change (including downgrade) in the rating.

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Due Date Principal	Opening Principal	Principal Repayment	Due Date Markup/ Profit	Markup/Profit Rate		Profit Payment	Installment Payable	Principal Outstanding
	PKR in mln			Base	Spread			
Jun'17	2,448	0	Drawdown					
Sep'17	2,448	122	3rd Month	3M Kibor	130bps	45	168	2,326
Dec'17	2,326	122	6th Month	3M Kibor	130bps	43	166	2,203
Mar'18	2,203	122	9th Month	3M Kibor	130bps	41	163	2,081
Jun'18	2,081	122	12th Month	3M Kibor	130bps	39	161	1,958
Sep'18	1,958	122	15th Month	3M Kibor	130bps	36	159	1,836
Dec'18	1,836	122	18th Month	3M Kibor	130bps	34	157	1,714
Mar'19	1,714	122	21st Month	3M Kibor	130bps	32	154	1,591
Jun'19	1,591	122	24th Month	3M Kibor	130bps	30	152	1,469
Sep'19	1,469	122	27th Month	3M Kibor	130bps	27	150	1,346
Dec'19	1,346	122	30th Month	3M Kibor	130bps	25	147	1,224
Mar'20	1,224	122	33rd Month	3M Kibor	130bps	23	145	1,102
Jun'20	1,102	122	36th Month	3M Kibor	130bps	20	143	979
Sep'20	979	122	39th Month	3M Kibor	130bps	18	141	857
Dec'20	857	122	42nd Month	3M Kibor	130bps	16	138	734
Mar'21	734	122	45th Month	3M Kibor	130bps	14	136	612
Jun'21	612	122	48th Month	3M Kibor	130bps	11	134	490
Sep'21	490	122	51st Month	3M Kibor	130bps	9	131	367
Dec'21	367	122	54th Month	3M Kibor	130bps	7	129	245
Mar'22	245	122	57th Month	3M Kibor	130bps	5	127	122
Jun'22	122	122	60th Month	3M Kibor	130bps	2	125	0